

SEPTEMBER-DECEMBER 2018



CMS RESOURCES ACQUIRES 56% EQUITY INTEREST

IN BORNEO GRANITE



MS Resources Sdn Bhd entered into a Share Sale and Purchase Agreement with Kasuma Resort Sdn Bhd for the acquisition of 56,000 ordinary shares, representing 56% equity interest in Borneo Granite Sdn Bhd from Kasuma Resort for a total cash consideration of RM31.0 million.

Commenting on the acquisition, Group Chief Executive Officer - Operations, Mr Goh Chii Bing said: "The acquisition is a strategic investment by the Group in a granite quarry located in the southern region of Sarawak. Granite is a very limited natural resource in the State and is required in large quantities for the construction of the Pan Borneo Highway project and this investment positions CMS Resources as the key supplier of granite for this project."

The quarry occupies about 139 hectares of land with two hill reserves, is readily operational and has a logistical advantage for outbound delivery through a waterway enabling CMS Resources to immediately address the present shortage of

stones instead of acquiring a greenfield granite reserve, which will take a minimum of two years to be operational. The acquisition is set to further expand CMS' quarry operations and to secure a reliable and immediate source of granite stone for the Group's existing and impending projects.

CMS Resources' quarry operations will see a significantly enhanced capacity expansion with this acquisition and Borneo Granite's annual production target of 1.0 million metric tons, combined with CMS Resources' second production line at Sibanyis Quarry that produces an annual production output of 1.3 million metric tons. "This is particularly timely as peak demand of stones materials for Pan Borneo Highway project is between 2019 to 2021; particularly the requirement to use granite stones for its premix wearing course" said Mr Goh.

CMS owns 51% equity interest in CMS Resources while the remaining 49% is owned by Sarawak Economic Development Corporation.



MS reported a total revenue of RM1.22 billion and a pre-tax profit (PBT) of RM289.25 million for the first nine months of 2018 (PE2018), an increase by 21% and 26%, in comparison to the preceding year's corresponding period's (PE2017) revenue of RM1.01 billion and PBT of RM230.46 million. This was largely attributable to the increase in the share of results of associates: OM Materials (Sarawak) Sdn Bhd, SACOFA Sdn Bhd, KKB Engineering Berhad and Kenanga Investment Bank Berhad, with their PBT catapulting by 685% to RM99.20 million (RM12.63 million in PE2017) due to OM Materials (Sarawak) plant's full production.

The Group's profit after tax and non-controlling interests (PATNCI) and earnings per share also increased by 42% to RM208.62 million (PE2017: RM146.50 million) and 19.45 sen (versus 13.64 sen) in PE2018. The PBT reported for PE2018 – a 9% decrease to RM70.37 million (Cement Division) due to the repair costs from the planned maintenance shutdown at its clinker plant during the first and third quarters, and the increase in price of imported clinker; a 9% decrease to RM47.39 million with a 15% increase in revenue (Construction Materials & Trading Division) due to lower gross profit margins; a 21% increase to RM66.51 million (Construction & Road Maintenance Division) due to the higher revenue from the construction of the Pan Borneo Highway project, the Miri-Marudi road rehabilitation project and the Sarawak Museum project; lastly, an increase of RM29.04 million for the Property Development Division.



CMS appoints
NEW GROUP
CHAIRMAN

I OCTOBER 2018

MS announced the appointment of its new Group Chairman, Tan Sri Abdul Rashid Bin Abdul Manaf on 1 October 2018. Tan Sri Abdul Rashid took over the responsibility from Interim Group Chairman, Dato Sri Mahmud Abu Bekir Taib, who reverted to the post of CMS Deputy Group Chairman. Tan Sri Abdul Rashid started his career in 1970 in the Malaysia Judicial and Legal Service and served as Magistrate, President, Sessions Court and Senior Federal Counsel to the Income Tax Department. He left government service in 1997 to pursue his career as a practicing lawyer and subsequently, in business. Tan Sri Abdul Rashid built a long and distinguished career across industries in the business world and has a respected track record in judicial and governmental affairs, where he first grew to eminence. He became one of the principal legal advisers to the Renong Conglomerate with involvement in various Federal Government transactions, on and off-shore, and in various infrastructure projects throughout the country. He was also a Commissioner for Oaths and Notary Public for many years.

Dating back to 1977, Tan Sri Abdul Rashid has served in several key positions in Malaysian corporations. These included Chairman of S P Setia Berhad, Loh & Loh Corporation Berhad, Pohmay Holdings Berhad and SMIS Corporation Berhad – all companies listed on Bursa Malaysia. Upon completion of his Chairmanship term with S P Setia Berhad, Tan Sri Abdul Rashid set up Eco World Development Group Berhad, a public company listed on the main market of Bursa Malaysia, which is principally involved in property development. He is now a founder director of the company. Historically, Tan Sri Abdul Rashid was appointed a director of Stamford College Berhad on 27 June 1994, demonstrating his versatility and dynamic approach to very different sectors on which he has been able to juxtapose his experience.



MEET AND GREET with Group Chairman

22 OCTOBER 2018

MS organised a 'Meet-and-Greet' session with Tan Sri Abdul Rashid on 22 October 2018 at Wisma Mahmud, Kuching. The session gave an opportunity for the new Group Chairman to meet and mingle with all employees.



he Minister of Tourism, Arts, Culture, Youth and Sports, YB Datuk Abdul Karim Rahman Hamzah was given a tour of the new Sarawak Museum Campus & Heritage Trail project site on 26 October 2018. He was accompanied by the Permanent Secretary to the Ministry of Tourism, Arts, Culture, Youth and Sports, Hii Chang Kee, Director of the Sarawak Museum Department, Ipoi Datan and the project team who briefed him on the progress of the project. The project which costs RM308.0 million was awarded to PPES Works (Sarawak) San Bhd on a Build and Negotiated Contract on 14 April 2015 and is scheduled for visitation in 2020. The project also marked its safety milestone with an achievement of more than 1,000,000 man-hours without injury on 29 June 2018.



MIRI-MARUDI ROAD REHABILITATION

is ahead of schedule

30 OCTOBER 2018

In its third quarterly update, CMS confirmed that the Miri-Marudi Road Rehabilitation works is ahead of schedule and is expected to be completed on time by 2Q 2019. As of 25 October 2018, rehabilitation of the 43.2km Miri-Marudi Road is almost 5% ahead of its original 30-month schedule with 87% of the road rehabilitation complete. With the components of the upgrading process finished, the road's base and cement stabilisation works, and pipe culvert installations completed, CMS' current focus is to intensify premixing the road surface, which is about 60% completed. The next planned update is scheduled for 1Q 2019.



CEMENT INDUSTRIES

signs MoA with UNIMAS

12 SEPTEMBER 2018

MS Cement Industries Sdn Bhd signed a Memorandum of Agreement (MoA) with UNIMAS Holdings Bhd at the International UNIMAS STEM 11th Engineering Conference 2018, which was officiated by YAB Datuk Patinggi (Dr) Abang Haji Abdul Rahman Zohari Bin Tun Datuk Abang Haji Openg, the Chief Minister of Sarawak. Themed 'Realising the 4th Industrial Revolution in Engineering and Build Environment', the 2-day conference provided a platform for professionals in the STEM industry and enhancing the world of STEM though innovative idea sharing.

War Against DENGUE

28 SEPTEMBER 2018

Works (Sarawak) San Bhd had to "battle against Aedes mosquitoes" when six of its Sarawak Museum Campus project workers and three members of the public contracted dengue. PPES Works stepped up their efforts by daily fogging and consistent clearing of stagnant water so as to prevent hotspots for breeding. Every personnel who entered the site must be properly attired, sprayed by a non-aerosol water-based mosquito repellent and received mosquito patches as double protection. In addition, gotong-royong activities such as installing additional water pumps to reduce post rain ponds being one of them were also held. This is in line with CMS' continuous efforts to keep its work site safe and clean.





SAMALAJU PROPERTIES

rents apartments to SEB I OCTOBER 2018

handover ceremony between Samalaju Properties Sdn Bhd (SPSB) and Sarawak Energy Berhad (SEB) took place on 1 October 2018 at the Samalaju Eco Park, which was attended by Vincent Kueh, Head of CMS Property Development Division, Puan Aisah Eden, SEB Executive Vice President, Corporate Services and key management employees from both companies. On 30 September 2018, SPSB had signed a Tenancy Agreement with SEB to rent 32 units of furnished apartments at Samalaju Eco Park for three years.





CMS LAND hands over keys to UCSI

11 OCTOBER 2018

n a handover ceremony held at The Isthmus, CMS Land Sdn Bhd presented the keys of 18 units of two blocks strata-titled 3-storey commercial shophouses at Raintree Square to UCSI Peterson Properties Sdn Bhd (UCSI). With the Raintree Square envisioned to be the centerpiece and catalyst for leisure and lifestyle, it gelled with UCSI's focus to expand their existing campus and accommodate their growing number of curricular activities.







CMS launches new ECO-FRIENDLY PLC

9 NOVEMBER 2018

MS Cement Division launched its new eco-friendly Portland Limestone Cement (PLC) 32.5N on 9 November 2018. $oldsymbol{A}$ The event was launched by the Head of CMS Cement Division, Suhadi Sulaiman and witnessed by senior officials from UNIMAS, CIDB, JKR, SHEDA, consultants, associations, cement dealers and customers. The programme also included speakers from UNIMAS (Associate Professor Dr Mohammad Ibrahim Safawi Bin Mohd Zain) and Concrete Material Consultant (Yeo Shih Horng) who spoke on Lightweight Foam Concrete and Ultra-high Performance Concrete respectively. Taking almost two years to develop, the PLC is an eco-friendly product, manufactured by grinding a special blend of clinker, gypsum and high-quality limestone under stringent quality control, and ground to a higher fineness resulting in better water retention, cohesiveness and higher workability in mortar and concrete. It is targeted for low-rise concrete structures, plastering and bricklaying, and construction of drains and rural or kampung roads.

Samalaju Resort Hotel hosts Romantika Samalaju

WINNING COUPLE

19 OCTOBER 2018

Partnered with CatsFM, Samalaju Properties Sdn Bhd launched "Romantika Samalaju" - a radio contest for newly-married couples with a special prize - an exclusive garden-theme wedding celebration at the Samalaju Resort Hotel. The contest ran from 27 August to 7 September 2018 and saw couples submitting their romance-filled entries, which ultimately crowned Omaradzi Setia Junid and partner, Qurratuanie Nurul'Ain Yahud as winners. Their romantic garden reception took place on 22 September 2018 which included a complimentary stay at the resort, the bride's make-up and couple's wedding ensemble.



CMS TOWNHALL 2018















CEMENT INDUSTRIES GRABS GOLD AWARD

12 DECEMBER 2018

MS Cement Industries Sdn Bhd (Mambong Plant) proudly received the Gold Award for the 8th Chief Minister Environmental Award (CMEA) 2017/2018 under the Large Enterprise (Manufacturing) Category. This prestigious Environmental Award (CMEA) is the highest environmental initiatives recognition award bestowed to the public sectors, businesses and industries in Sarawak, in recognising the environmental



efforts and commitment of industries which demonstrate exemplary stewardship towards the protection and preservation of our environment. Our commitment to minimise the impact on the environment through the practice of sustainability initiatives such as exploring Alternative Raw Materials and Alternative Fuel in clinker and cement manufacturing, 4R (Reduce, Reuse, Recycle & Recover), implementation of DOE Guided Self-Regulations (GSR), community engagement initiatives and going beyond ISO 14001 Environmental Management Systems and ISO 5001 Energy Management Systems have secured us this award despite the fact that it was our first time participating in this environmental award! The CMEA is a premier State environmental award jointly organised biennially by Natural Resources and Environment Board, Sarawak and Sarawak Business Federation.



TPS crowned NATIONAL CHAMPIONS at YIC 2018

25 - 29 SEPTEMBER 2018

unku Putra School's (TPS) Team Smart e-Saver clinched the National Top Prize for its prototype which was designed to prevent infant deaths after being left unattended in vehicles at the Sime Darby Young Innovators Challenge (YIC) 2018 National Championship. Duo team Joseph Chung Ming Chong and Thomas Brabbs won a Yayasan Sime Darby innovation grant of up to RM50,000 to develop and upscale their prototype to a viable business solution which also includes a regional educational visit on innovation. It is TPS's third successful win allowing them to progress to the national-level competition and ultimately, winning the grand prize. The YIC is co-organised by Yayasan Sime Darby and Chumbaka San Bhd in collaboration with the Ministry of Education, Malaysia Digital Economy Corporation and supporting partners for the various State-level entities.











SAFETY STARTS WITH ME!

OCTOBER 2018

or the 6th year running, CMS launched its Safety Month 2018 with the roll out of its month-long programme. During the launch held at Wisma Mahmud, CMS Group CEO – Operations, Mr Goh Chii Bing reminded everyone not to take their health for granted. He said, "We need to control our food intake, exercise and address any stress-related issues.

Not only should we be careful at the workplace, we should also practice safety at home." He also cautioned everyone to be vigilant with the recent dengue and rabies cases which were on the rise in the State. The two unfortunate fatalities (in April and June) which involved our employees (flagman) at our Pan Borneo Highway project site is a glaring reminder that safety starts with us (me). Throughout the month of October, employees were given the opportunity to participate in various activities such as site visits, gotong-royong, aerobics, recycling, safety trainings and talks by our in-house safety officers and external agencies such as DOSH, PERKESO, BOMBA, DOE, JPJ, just to name a few.



KOFFEE TALK 2018

26 OCTOBER 2018 | KUCHING









ITC PROGRAMME 2018

concludes

18 - 28 SEPTEMBER 2018

MS ended its series of In-House Training Capability (ITC) Programme for 2018. Introduced in 2011 by Group HR, the objective of this training programme is to enhance the employees' work skills in the various fields including leadership, IT, HR, risks and health & safety.









CMS AND MAMBONG

dialogue shows true community spirit

7 SEPTEMBER 2018

ince 2014, CMS Cement Industries (CMSCI) had openly sought to engage the Mambong communities that neighbours the Integrated Cement Plant. CMSCI did not only become a leading employer in the community with some 60% of the workforce comprising residents within a 20-km radius, but have also initiated several programmes that will see long-term betterment and growth for the communities. During the dialogue session, Ketua-Ketua Kaum (KKK) and Jawatan KKK (JKKK) members thanked CMSCI for their efforts in creating an English Reading Programme at St. Augustine's School, which is a collaboration with Tunku Putra-HELP School for Primary 4-6-a programme that has already seen very positive results; and expressed hope to expand to incorporate Mathematics which is subject to the Ministry of Education's approval. The 5th annual dialogue was attended by Temenggong Austin Dimin Anak Niyon, representatives from the MP of Puncak Borneo, YB Willie Mongin, KKK and JKKK from various villages around Mambong and CMS management team.







PRESERVING CULTURE AND HERITAGE

through Generations

29 SEPTEMBER 2018

ocated in the heart of Kampung Telian, Mukah and 15 minutes away from Mukah Airport, Lamin Dana ("traditional house" in Melanau) Cultural Boutique Lodge has become a focal point to showcase the Melanau tribe's heritage, history and culture. To support the local culture, CMS sponsored RM10,000 for the inaugural launching of the Lamin Dana Heritage and Cultural Showcase, which will be held on the last Saturday of September annually. The event was attended by YB Dato Hajjah Hanifah Hajar Taib-Alsree, Member of Parliament for Mukah and other state assemblymen.



CMS SUPPORTS SARAWAK REGATTA 2018

he highly anticipated annual Sarawak Regatta-Kuching Waterfront Festival 2018 attracted some 10,000 visitors from 26 October to 4 November 2018. The Dragon Boat Race was held from 26 to 28 October 2018 followed by the Sarawak Regatta from 2 to 4 November 2018. CMS presented a cheque for RM30,000 to YB Datuk Abdul Karim Rahman Hamzah, Minister for Tourism, Arts, Culture, Youth and Sports at a ceremony held on 9 October 2018.



FOURSOME RUNS IN BINTULU

15 SEPTEMBER 2018

he Maju Sarawak night run attracted four employees from Samalaju Properties Sdn Bhd who ran a route which took them around the town started and ended at the Paragon Mall. The run was held a week before the Mid-Autumn Festival in Bintulu and saw other activities such as Zumba, food fest, dancing and singing competitions organised simultaneously.



RUN TO SUPPORT CANCER AWARENESS

17 SEPTEMBER 2018

This year, the Colour Rush Run was held in September to commemorate Childhood Cancer Awareness Month. Even though it was a public holiday, over 3,000 people including eight CMS employees showed up to participate in the 5km run. Organised for the 6th consecutive year by the Sarawak Children's Cancer Society, its aim is to raise awareness and funds to support families and children who are battling childhood cancer in Sarawak. A rainbow of coloured powder which was playfully doused amongst runners was a representation of how colours could brighten up our daily lives, especially in the lives of cancer patients. At the finishing line, runners received a medal in the shape of a Gold Ribbon, a symbol of Childhood Cancer Awareness.



KISS CANCER GOODBYE!

the public towards the importance of engineering in

nation-building.



ore than 3,000 runners gathered at Saradise, Kuching to participate in the KPJ Cancer Awareness Run on 18 November 2018. At the starting line, runners were seen holding coloured powder and at the sound of the horn, a burst of colours filled the air with some runners splattering the powder onto their faces and friends! The larger crowd ran the shorter 3km route while the 7km route took runners around the nearby housing estate before returning to the finishing line.

The medal was a keeper – a lip kissing cancer goodbye distributed to runners in a goody bag. Many stayed back and waited for the grand lucky draw prize which was an iPhone. There was also a booth offering runners free health screening. And a rare sight at such events was a Starbucks mobile unit amongst other food trucks! What a way to start the day – run, stay healthy and kiss cancer goodbye!

Proceeds from the run were donated to the Sarawak Cancer Support Group and Sarawak Pink Ribbon, with each organisation receiving RM5,000.



CMS CEMENT INDUSTRIES

continues to support the Mambong Community

26 SEPTEMBER 2018

s part of contributing back to the Mambong community, CMS Cement Industries Sdn Bhd continued its CSR activity by donating chairs to the residents of Kampung Bangau for their community hall, as well as to St. Luke Evangelist Church, Kampung Petag.



CMS AIDS FIRE VICTIMS

2 NOVEMBER 2018

MSB and CMS Cement Industries Sdn Bhd jointly donated a total of RM15,000 to four families whose homes were razed to the ground on 16 October 2018. The tragedy happened at Kampung Bintawa Hillir, Kuching where three houses were completely burnt while another house was partially burnt. A ceremony was held at the site of the tragedy where Head of CMS Cement Division, Suhadi Sulaiman presented cheques to the fire victims, and witnessed by Head of Group Corporate Reputation & Communication Department, Jason Lee.



CHRISTMAS GIFTS FOR OUR SPECIAL KIDS

12 DECEMBER 2018

hristmas season is a time of giving and sharing! And that was what our caring CMS employees did - supporting Sarawak Economic Development Corporation's (SEDC) Love-in-a-Box programme by contributing gifts for 177 special children from the Kuching Autistic Association and PERKATA Special School. The gifts worth RM5,847.79 consisted of school bags, stationeries, toys, watches, shirts, shoes, water bottles and game sets were presented to the children.





Rallying together to

CLEAN UP MARINA BEACH, MIRI

15 SEPTEMBER 2018

1,298 volunteers including 11 employees from CMS Premix (Miri) Sdn Bhd and CMS Quarries Sdn Bhd participated in the inaugural Miri International Coastal and World Clean-up Day where communities around the world rallied together with a common goal of clearing up trash that littered their coastline. There was an enormous amount of trash that littered or washed ashore at the Marina Beach which amounted to a total of 8,817.4kg (8.8 tonnes) of trash, mostly consisting of plastic materials. There was also a competition on who collected the most rubbish. The recyclable waste were sent to recycling centres and some plastic bottles were used by school students and institutions of higher learning in the Upcycle Ocean Trash Competition held on the following day. The issue of waste management and pollution control is a global epidemic that affects our environment and ecosystem. The need for an integrated approach to resolve it is imperative. We play a crucial part in the survival of our planet by creating a sustainable environment for future generations. So please keep our environment clean and reduce irresponsible waste dumping.





I t dawned brightly that day, promising a good clear day ahead-ideal conditions for a clean-up and new rubbish bins setup at Pasir Pandak, located about 30km from Kuching City. On that day, 15 volunteers from Group Procurement Department joined in setting up new rubbish bins and clearing trash surrounding the areas of Pasir Pandak. Volunteers were briefed on the site conditions before they headed off, armed with gloves, rubbish pickers, bins and plastic bags, to clear the rubbish along the beach. In all honesty, picking up other people's rubbish is not fun but the team spirit among diverse individuals and the common goal, as well as the desire to have a cleaner environment kept the 'cleaners' going.





MS Property Development Sdn Bhd (CMSPD) sponsored RM3,000 for 20 saplings for the "Pledge and Plant A Tree" Programme at Pusat Pengajian Al-Quran Tun Abdul-Rahman Ya'kub at Petra Jaya, Kuching. The programme was initiated by the Malaysian Institute of Planners (Sabah & Sarawak Chapter) together with Dewan Bandaraya Kuching Utara (DBKU), in conjunction with World Town Planning Day 2018.

15 CMSPD employees planted five trees at the vicinity. Together with participants from other government agencies and private developers, a total of 4 Agarwood (Gaharu) and 150 Golden Penda trees were planted at the site. At the end of the event, DBKU Mayor, Datuk Haji Abdul Wahap Bin Abang Julai handed out the certificate of appreciation to all sponsors and CMS was represented CMSPD's Senior Sales and Marketing Manager, Gary Kho.



Situated some 16km from Betong town, Sekolah Kebangsaan Paku Central has 108 students, mainly from the nearby villages and longhouses including 13 teachers and 9 non-teaching employees. The school needed a parking space for parents to drop-off and fetch their children so they reached out to RMU Betong for help. After identifying the access road leading to the school was the best place to build the parking lot, RMU Betong despatched 43 employee volunteers to the site. Equipped with a Backhoe, they demolished the old structure that held the waste disposal bins and removed the faded wooden signboard before laying 20 tonnes of stone aggregates and premix waste to widen the access road. They covered an area size of 50m x 3m which will now be used as a parking lot.



TADIKA SEDIDIK MUTIARA, BINTULU gets help from CMS Premix

18 NOVEMBER 2018

ight employees from CMS Premix Sdn Bhd, Bintulu got together with the longhouse folks and Parents-Teachers Association of ■ Tadika Sedidik Mutiara, Rumah Sait to spruce up the kindergarten's. compound. Starting the work early, they mixed and poured cement onto the front yard and painted the external walls of the kindergarten. They also built a wooden rack to display the potted plants. After lunch, everyone left happy knowing they were able to help.







COMBINED CSR EFFORT TO ASSIST SCHOOL

24 NOVEMBER 2018

n line with our commitment of giving back to the community, CMS Construction Materials & Trading Division collaborated with the Land and Survey Department of Sarawak for their Rural Transformation Initiatives to help Sekolah Kebangsaan Tuanku Bagus, Sebuyau. This CSR programme ran for two days, from 24 to 25 November 2018. CMS Quarries Sdn Bhd contributed a total of 241 tonnes of aggregates amounting to RM13,246 for this project. A total of 13 volunteers from CMS Quarries Sdn Bhd and CMS Premix San Bhalleft Kuching at the break of dawn to arrive Sebuyau by 8.30am to carry out the day's work. Together with the villagers, they dug out the earth beneath and laid aggregates to the side of the existing pathway to the school. This increased the surface height of the road which will minimise flooding. The huge boulders at Jalan Kampung Masjid, along the access road from the village to Sebuyau town, were also removed for this road extension project.



Tith the purpose of enhancing the Group's awareness on risk management, the Group Risk Unit (GRU) engaged EY Advisory Services S/B (EY) to conduct a Risk Awareness Programme (RAP) to the Senior Management Team. In conjunction with the workshop, the GRU was humbled by the attendance of Datu Hubert Thian Chong Hui, who is on the Board and also a member of the Group Risk Committee.

In Datu Hubert's opening speech, he emphasized the Boards' desire for management to always apply good risk management in everything that they do, be it in operations or making business decisions, as well as embedding good risk management in our corporate DNA.

After the opening, the speaker from EY started the programme through an interactive activity to introduce the basics of Enterprise Risk Management (ERM) and highlighted the latest developments and standards in ERM. The speaker also talked about the key strategic risks that affect organisations and shared real life case studies of good and bad examples of risk management.

The key takeaways from the session were:

 Everyone has his/her own perception of risk and his/her own sets of ways of managing risk. However, for CMS, it is vital that everyone, regardless of position and function, is able to stay on the same page on how we could manage risks together as one entity - a Group

- 2. Risks need to be looked on a wider spectrum not merely as negative events but also as opportunities
- 3. Communication is the key in good risk management practice

The afternoon session ended with the introduction of a new process on risk reporting and the revised process for Project Risk Scorecard, both conducted by CMS Group General Counsel, David Ling as one of the many efforts to improve risk awareness and enhance good corporate governance in the Group.



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